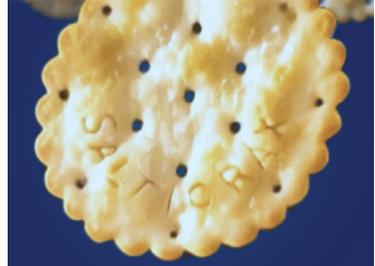


# AVI

RESULTS FOR THE  
SIX MONTHS ENDED  
31 DECEMBER 2025



GROWING GREAT BRANDS



# AVI

## AVI LIMITED

ISIN: ZAE000049433 Share code: AVI  
Registration number: 1944/017201/06  
("AVI" or "the Group" or "the Company")

**For more information please visit our website:  
[www.avi.co.za](http://www.avi.co.za)**



# KEY FEATURES

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Sound profit growth in a consumer environment which remains constrained

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Group revenue increased by 4,9%

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Sales volume growth in biscuits supported by innovation

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Strong December performance in the fashion retail portfolio with higher footwear volumes

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Gross margins well managed in a complex environment

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I&J fishing profits improved, partially offset by continued pressure in the abalone business

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R39,4 million benefit realised from restructuring initiatives implemented last year

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Group operating profit increased by 11,6%

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Headline earnings per share up 11,7% to 455,1 cents

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Robust cash generation

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Return on capital employed of 35,9% for the 12 months to December 2025

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Interim dividend of 245 cents per share, up 11,4%

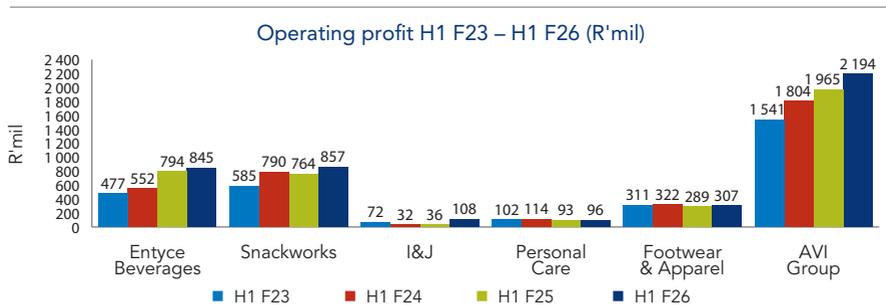
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# RESULTS COMMENTARY

## GROUP OVERVIEW

AVI results for the six months ended 31 December 2025 reflect a sound performance in a challenging environment characterised by a stagnant economy and continued constrained consumer spending in many of our categories. Notwithstanding the challenges, the Group has delivered sustained profit growth over several years, particularly in the Snackworks and Entyce businesses, with a Group operating profit CAGR of 12,5% since H1 F23.



Group revenue increased by 4,9% over the same period last year supported by volume growth in several categories and higher selling prices to offset inflationary cost pressures. Entyce revenue growth reflects the benefit of improved creamer volumes and higher selling prices across the tea and coffee categories. Snackworks revenue ended 5,9% higher underpinned by improved biscuit sales due to higher selling prices, increased sales volumes and benefits from innovation launches. Growth was largest in I&J which benefitted from improved selling prices, a favourable product mix and better fish sales volumes across both the domestic and export markets, supported by added capacity from the Umlungisi which commenced fishing in February 2025. This was partly offset by a decline in abalone sales which remain under pressure due to weak demand and oversupply in key markets, limiting price realisation. Personal Care continued to be challenged by falling category demand in the core deodorant body spray category and the concomitant competitive disruption. Footwear and apparel delivered revenue growth of 3,4% with a pleasing December performance underpinning the semester result. Demand for our core Carvela brand was sound supported by better stock availability resulting in an improvement in footwear sales volumes. Competition remained intense with competitor discounting requiring price reductions across some styles, to support demand. Notwithstanding an improved contribution from our more affordable Kurt Geiger Signate range, which has continued to grow, clothing volumes ended lower.

The Group's consolidated gross profit increased ahead of revenue with an improvement in margins supported by I&J's profitability and the ongoing management of margins across the business. Selling and administrative expenses were tightly managed, and with the benefits from the restructuring initiatives implemented in the prior year, costs were contained at the same level. The Group's operating profit for the semester increased by 11,6% and the operating profit margin improved from 23,2% to 24,7%.

Net finance costs were largely in line with last year with the impact of lower interest rates offset by increased average borrowing levels. The effective tax rate was in line with the corporate tax rate of 27%. Headline earnings grew 12,3% with headline earnings per share increasing from 407,5 cents to 455,1 cents with a 0,5% increase in the weighted average number of shares in issue due to the vesting of employee share options.

There were no material capital items in the current period. The prior year included capital profits of R12,6 million on the disposal of the assets and business conducted by I&J's Umsobomvu joint venture.

Cash generated by operations increased from R2,16 billion to R2,37 billion due to the improved operating profit partially offset by a net investment in working capital. Other material cash flows during the period were capital expenditure of R206,1 million, total dividends paid of R1,37 billion and taxation paid of R511,3 million. Net debt at the end of December 2025 was R2,15 billion compared to R2,55 billion at the end of December 2024 with net debt / capital employed reducing to 27,8%. Net debt, excluding leases, reduced from R2,04 billion last year to R1,61 billion at December 2025.

## DIVIDEND

The Board has declared an interim ordinary dividend of 245 cents per share, which is 11,4% higher than last year, and in line with the growth in headline earnings.

## SEGMENTAL REVIEW

Six months ended 31 December

	Segmental revenue			Segmental operating profit		
	2025 R'm	2024 R'm	% change	2025 R'm	2024 R'm	% change
<b>Food &amp; Beverage brands</b>	<b>7 297,1</b>	6 884,6	6,0	<b>1 810,8</b>	1 594,2	13,6
Entyce Beverages	<b>2 734,9</b>	2 616,5	4,5	<b>845,0</b>	794,3	6,4
Snackworks	<b>3 251,1</b>	3 069,9	5,9	<b>857,4</b>	763,8	12,3
I&J	<b>1 311,1</b>	1 198,2	9,4	<b>108,4</b>	36,1	200,3
<b>Fashion brands</b>	<b>1 586,1</b>	1 586,3	(0,0)	<b>402,2</b>	381,6	5,4
Personal Care	<b>470,0</b>	506,6	(7,2)	<b>95,6</b>	92,5	3,4
Footwear & Apparel	<b>1 116,1</b>	1 079,7	3,4	<b>306,6</b>	289,1	6,1
<b>Corporate</b>				<b>(19,3)</b>	(10,7)	
<b>Group</b>	<b>8 883,2</b>	8 470,9	4,9	<b>2 193,7</b>	1 965,1	11,6

### Entyce Beverages

Revenue of R2,73 billion was 4,5% higher than last year while operating profit improved 6,4%, off a strong prior year base, from R794,3 million to R845,0 million.

Tea revenue grew 5,2% on last year benefitting from higher selling prices with sales volumes largely in line. Domestic volumes improved on last year underpinned by growth in the key Five Roses and Freshpak brands, supported by increased promotional support and lower levels of cost inflation – a function of moderating commodity costs and a stronger exchange rate. Key international markets were impacted by constrained consumer demand, affordability challenges and aggressive competition with sales volumes ending lower than last year. Gross profit margins improved with higher selling prices, a favourable product mix and savings from factory efficiencies and headcount reductions mitigating the impact of higher input costs. Selling and administrative costs were well managed and ended lower than last year due to distribution cost savings and benefits from restructuring initiatives implemented in the second semester last year. The Tea category delivered a sound performance with the improved gross profit and effective cost control supporting good growth in operating profit.

Coffee revenue was 1,9% higher than last year with an improvement in the Ciro out-of-home coffee business offset by lower sales from our retail brands. The affordable brewed and premium coffee categories achieved revenue growth underpinned by selling price increases, required to ameliorate continued pressure from coffee commodity costs. The premium coffee category achieved volume growth due to flavour extensions across the Hug in a Mug speciality coffee range and improved House of Coffee bean volumes. Consumer affordability, high selling prices and aggressive competition constrained demand for mixed instant with revenue declines more than offsetting growth across other retail segments. Ciro revenue benefitting from selling price increases and improved beverage sales volumes in forecourts, restaurants and business channels. Gross profit margins ended higher due to a favourable product mix, improvements in the profitability of the Ciro out-of-home coffee business and factory cost saving initiatives partly offset by the impact of input cost pressures. Selling and administrative cost increases were contained below inflationary levels with benefits from restructuring initiatives last year partly offset by increased investment in marketing activity. Operating profit and operating profit margins improved meaningfully on the prior year.

## RESULTS COMMENTARY continued

Creamer revenue was 6,3% higher than last year and was primarily supported by improved sales volumes with selling prices reduced through the semester to combat aggressive competition and support demand. Gross profit margins remain healthy but decreased off a strong prior year base, due to raw material cost pressures and lower selling prices. Selling and administrative costs decreased reflecting the benefit of restructuring initiatives implemented last year. Overall, the operating profit and operating profit margin declined off a strong prior year base which included a profit growth of 65,7%.

### Snackworks

Revenue of R3,25 billion was 5,9% higher and operating profit increased 12,3% from R763,8 million to R857,4 million. The operating profit margin improved from 24,9% to 26,4% recovering last year's decline with better profitability achieved across both our snacking and biscuit brands.

Biscuit revenue increased 7,6% due to higher sales volumes and selling price increases, taken to ameliorate input cost pressures. Sales volume growth was largely driven by the domestic market where improved volumes were achieved across both our sweet and savoury portfolios. Pleasing demand for Bakers Choice Assorted over the festive season and innovation launched over the last year was well supported by our more affordable Bakers Toppers offering. Innovation has continued to gain traction, through focus on accessibility and affordability, with sales volumes from innovation launched in the last year contributing 3,5% of total biscuit volumes for the semester. Gross profit margins were effectively managed and improved marginally on last year. Selling and administrative costs ended in line as benefits from restructuring initiatives and savings in distribution costs were offset by increased marketing support for the Bakers Masterbrand and innovation. Biscuit operating profit finished higher than last year with the operating profit margin also improving, supported by the effective management of costs.

Snacks revenue finished in line with last year with the benefit of higher selling prices offset by lower sales volumes which were impacted by sustained competitor promotional activity. The potato chip category remained competitive with benefits from flavour extensions and growth on our Flanagan's offering not sufficient to arrest declines across the rest of the portfolio. Competition within the maize extrude snacks segment has remained intense with the proliferation of regional competition constraining selling prices and demand. Flavour extensions and the launch of accessibly priced formats provided good support, contributing more meaningfully to overall volumes. Gross profit and gross profit margins improved on last year due to higher selling prices, a favourable product mix and factory cost savings partly offset by the deleveraging impact of lower volumes and higher raw material input costs. Selling and administrative costs were well controlled and finished in line with last year with inflationary increases offset by savings in distribution costs and from restructuring initiatives implemented last year. Operating profit and operating profit margin improved compared to last year.

### I&J

Revenue of R1,31 billion was 9,4% higher than last year and operating profit increased from R36,1 million to R108,4 million. The operating profit margin improved from 3,0% to 8,3%.

Fishing revenues increased 12,5% due to higher selling prices and increased sales volumes across both the domestic and export markets. Better catch rates and increased capacity from the freezer vessel commissioned in February 2025 supported an improvement in hake sales volumes. The domestic market remained constrained and competitive but was well supported by growth in the food service channel. Export market pricing and demand was sound with our added capacity aiding a strong improvement in frozen-at-sea sales volumes. Operating costs were well managed and supported by marginally lower fuel prices, an improved fishing performance and benefits from increased volumes. Fishing profits improved off a low prior year base increasing from R61,0 million to R152,4 million.

Abalone had a challenging semester with the operating loss increasing from R25,0 million last year to R44,1 million due to category over-supply, weak selling prices and poor demand in key Asian markets. The impact of lower selling prices was exacerbated by the stronger Rand, resulting in an unfavourable adjustment of R37,7 million (R27,6 million last year) in respect of the biological asset fair value adjustment. Overall costs were effectively managed, but ended higher, with the impact of the non-recurrence of prior year insurance income recognised offsetting a reduction in farm costs.

### Personal Care

Indigo's revenue of R470,0 million was 7,2% lower than last year due to falling category demand in the core deodorant body spray category and the concomitant competitive disruption. Several innovations were launched towards the end of the semester with good initial demand expected to support revenue and offset declines in the body spray category over time.

Gross margins were maintained at levels achieved last year with a softening of input costs ameliorating the increased need for promotional pricing in a constrained and competitive market. Selling and administrative costs were well managed and ended lower supported by savings from restructuring initiatives and the timing of marketing investment. The operating profit increased from R92,5 million to R95,6 million and the operating profit margin increased from 18,3% to 20,3%.

### Footwear and Apparel (including Spitz, Kurt Geiger, Green Cross, Gant and Eden Park)

Revenue increased 3,4% to R1,12 billion largely due to a 5,5% growth in footwear volumes. The footwear performance was underpinned by good demand for core brands and improved availability due to the earlier receipt of our Summer range and the non-repeat of last year's supply chain issues. Retail demand was subdued through the semester with competition remaining intense, necessitating a reduction in selling prices on some key styles to support demand. The overall performance was lifted by a strong December with revenue growth of 10,5% driven by footwear volume growth of 14,4%. Clothing revenue was lower due to constrained demand and widespread competitor discounting but was well supported by the more affordable Kurt Geiger Signate range, which was launched last year. The decision to close the Green Cross retail business in the second semester last year resulted in the closure of the last three remaining stores with revenue in the semester reducing from R61,2 million last year to R23,3 million. Like-for-like revenue, excluding stores opened, closed or refurbished over the last 18 months for the footwear and apparel business is 8,3% up on prior year.

Gross profit margins ended lower due to higher input costs, clearance of Green Cross inventory at lower margins and increased competition, which limited our ability to lift selling prices across some ranges. Selling and administrative costs were effectively managed and ended lower than last year with savings from restructuring initiatives implemented last year and lower costs associated with the closure of the Green Cross retail business.

Operating profit increased 6,1% from R289,1 million to R306,6 million with the operating profit margin improving from 26,8% to 27,5%.

## OUTLOOK

The recent uncertainty and volatility created by geopolitical events in Iran may have an impact on the outlook for interest rates, inflation and the continued strength of the Rand which were all considered a potential catalyst to support consumer spending. Notwithstanding this it seems likely that rates of growth will remain subdued until there is a meaningful improvement in the greater consumer economy. We anticipate that the current trading environment will remain difficult with constrained consumer demand driving increased competition and presenting a risk to our ability to protect margins in some categories. However, a moderation of commodity costs in some areas, together with a stronger Rand exchange rate, will provide some protection and is expected to support lower levels of inflation across key categories over the second semester.

## RESULTS COMMENTARY continued

With a large portion of the raw material and foreign exchange requirements for the second half secured, the business units will continue to focus on balancing selling prices, volumes and profit margins to achieve the best long-term return from our brands. Effectively managing costs remains imperative with benefits from restructuring initiatives implemented last year and during the first semester expected to continue to deliver benefits in the second half.

I&J's prospects remain materially dependent on fishing performance, fuel prices and exchange rates. A 5.0% decrease in the total allowable catch ("TAC") has been announced for the 2026 calendar year. Notwithstanding additional capacity from the purchase of the Umlungisi, which commenced fishing in February 2025, a material improvement in catch rates would be required before the reduction in allowable catch would be a factor. Demand in our export markets remains sound with any improvement in catch rates, which remain at historical lows, supportive of profit improvement. The stronger Rand exchange rate is expected to detract in some regard; however, a protracted geopolitical conflict in Iran may devalue the Rand presenting an opportunity to further secure better export rates with some currency hedges already secured at levels that support profit growth if fishing improves. Demand for abalone continues to be negatively impacted by competition and reduced demand in key Asian markets with a concomitant impact on selling prices and biological asset fair value adjustments. Should demand and selling prices not improve, the abalone performance may remain below historical levels in the short term.

The fashion retail business was significantly impacted by the closure of the Green Cross business in the second semester last year with higher levels of discounting to reduce inventories, the recognition of inventory provisions as well as once off closure costs incurred. Whilst the retail environment is expected to remain intensely competitive, we are not anticipating a repeat of last year's Green Cross costs.

Notwithstanding expectations of a difficult trading environment, we remain confident that our unique brand portfolio remains healthy and appealing to consumers. The construct of our portfolios provides defensive characteristics through periods of pressurised consumer demand and will continue to be well supported by innovation launches across our categories. Capital projects that underpin manufacturing efficiencies, product quality and innovation will continue to be supported. Despite significant investment already undertaken with respect to power and water supply, failing municipal infrastructure remains a concern and challenge to our manufacturing sites with further investment expected.

The Board is confident that the business is well positioned to benefit significantly from any economic recovery and that the Group is well equipped to continue to adapt to a complex and changing economic environment.

The above outlook statements have not been reviewed or reported on by AVI's external auditors.



**Mike Watters**  
Chairman



**Simon Crutchley**  
CEO

9 March 2026

# CONDENSED CONSOLIDATED BALANCE SHEET

	Unaudited at 31 December		Audited at 30 June
	2025 R'm	2024 R'm	2025 R'm
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	3 400,5	3 465,0	3 421,1
Right-of-use assets	451,7	430,8	463,5
Intangible assets and goodwill	937,0	942,1	940,3
Investments and other long-term assets	22,4	24,2	22,6
Deferred taxation	53,2	58,8	58,6
	<b>4 864,8</b>	4 920,9	4 906,1
<b>Current assets</b>			
Inventories and biological assets	3 010,7	3 040,2	3 127,3
Trade and other receivables including derivatives	2 214,9	2 041,8	2 169,3
Cash and cash equivalents	487,3	411,6	294,5
	<b>5 712,9</b>	5 493,6	5 591,1
<b>Total assets</b>	<b>10 577,7</b>	10 414,5	10 497,2
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves</b>			
<b>Total equity</b>	<b>5 570,7</b>	4 996,1	5 346,9
<b>Non-current liabilities</b>			
Cash-settled share-based payment liabilities	19,3	14,7	17,5
Lease liabilities	410,7	383,1	417,8
Employee benefit liabilities	293,9	344,2	300,0
Deferred taxation	405,6	407,3	388,0
	<b>1 129,5</b>	1 149,3	1 123,3
<b>Current liabilities</b>			
Current borrowings including short-term portion of lease liabilities	2 225,3	2 582,8	2 139,9
Trade and other payables including derivatives	1 583,5	1 645,6	1 855,4
Current tax liabilities	68,7	40,7	31,7
	<b>3 877,5</b>	4 269,1	4 027,0
<b>Total equity and liabilities</b>	<b>10 577,7</b>	10 414,5	10 497,2
<b>Movement in net debt</b>			
Opening balance	1 711,9	876,3	876,3
Short-term funding raised	87,5	1 224,0	777,2
(Increase)/Decrease in cash and cash equivalents	(192,4)	(59,5)	57,5
Translation of cash equivalents of foreign subsidiaries	(0,4)	0,8	0,9
<b>Net debt excluding IFRS 16 lease liabilities</b>	<b>1 606,6</b>	2 041,6	1 711,9
IFRS 16 lease liabilities	542,1	512,7	551,3
<b>Net debt*</b>	<b>2 148,7</b>	2 554,3	2 263,2

\* Comprises current borrowings plus long-term lease liabilities, less cash and cash equivalents.

RESULTS for the six months ended 31 December 2025

# CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Unaudited six months ended 31 December			Audited year ended 30 June
	2025 R'm	2024 R'm	% change	2025 R'm
<b>Revenue</b>	<b>8 883,2</b>	8 470,9	4,9	16 021,5
Cost of sales	<b>(5 018,2)</b>	(4 835,4)	3,8	(9 184,0)
<b>Gross profit</b>	<b>3 865,0</b>	3 635,5	6,3	6 837,5
Selling and administrative expenses, including other income	<b>(1 671,3)</b>	(1 670,4)	0,1	(3 275,6)
<b>Operating profit before capital items</b>	<b>2 193,7</b>	1 965,1	11,6	3 561,9
Interest received	<b>2,8</b>	6,4	(56,3)	10,1
Finance costs	<b>(109,5)</b>	(113,9)	(3,9)	(236,8)
Share of equity-accounted losses of joint ventures	<b>-</b>	(0,3)	(100,0)	(0,3)
Capital items	<b>0,2</b>	17,4		11,1
<b>Profit before taxation</b>	<b>2 087,2</b>	1 874,7	11,3	3 346,0
Taxation	<b>(571,4)</b>	(511,7)	11,7	(916,3)
<b>Profit for the period</b>	<b>1 515,8</b>	1 363,0	11,2	2 429,7
<b>Profit attributable to:</b>				
Owners of AVI	<b>1 515,8</b>	1 363,0	11,2	2 429,7
<b>Other comprehensive income/(loss), net of tax</b>	<b>9,9</b>	10,5		(19,7)
<b>Items that are or may be subsequently reclassified to profit or loss</b>				
Foreign currency translation differences	<b>(10,2)</b>	(6,1)		(3,1)
Cash flow hedging reserve	<b>27,5</b>	22,7		(43,4)
Taxation on items that are or may be subsequently reclassified to profit or loss	<b>(7,4)</b>	(6,1)		11,7
<b>Items that will never be reclassified to profit or loss</b>				
Actuarial loss recognised	<b>-</b>	-		20,7
Taxation on items that will never be reclassified to profit or loss	<b>-</b>	-		(5,6)
<b>Total comprehensive income for the period</b>	<b>1 525,7</b>	1 373,5	11,1	2 410,0
<b>Total comprehensive income attributable to:</b>				
Owners of AVI	<b>1 525,7</b>	1 373,5	11,1	2 410,0
Depreciation and amortisation of property, plant and equipment, right-of-use assets, fishing rights, trademarks and computer software included in operating profit	<b>304,8</b>	290,2	5,0	587,3
<b>Earnings per share</b>				
Basic earnings per share (cents) <sup>#</sup>	<b>455,1</b>	411,3	10,6	732,6
Diluted basic earnings per share (cents) <sup>##</sup>	<b>449,9</b>	405,7	10,9	721,2
Headline earnings per share (cents) <sup>#</sup>	<b>455,1</b>	407,5	11,7	729,1
Diluted headline earnings per share (cents) <sup>##</sup>	<b>449,8</b>	401,9	11,9	717,8

<sup>#</sup> Basic earnings and headline earnings per share are calculated on a weighted average of 333 063 430 (31 December 2024: 331 364 958 and 30 June 2025: 331 671 159) ordinary shares in issue.

<sup>##</sup> Diluted basic earnings and diluted headline earnings per share are calculated on a weighted average of 336 935 005 (31 December 2024: 335 952 257 and 30 June 2025: 336 905 394) ordinary shares in issue.

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	Unaudited six months ended 31 December			Audited year ended 30 June
	2025 R'm	2024 R'm	% change	2025 R'm
<b>Operating activities</b>				
Cash generated by operations	2 366,7	2 155,1	9,8	3 985,8
Interest paid	(109,5)	(113,9)	(3,9)	(236,8)
Taxation paid	(511,3)	(493,0)	3,7	(892,4)
<b>Net cash available from operating activities</b>	<b>1 745,9</b>	1 548,2	12,8	2 856,6
<b>Investing activities</b>				
Interest received	2,8	6,4	(56,3)	10,1
Property, plant and equipment acquired	(206,1)	(424,8)	(51,5)	(601,0)
Additions to intangible assets	(2,1)	(4,9)	(57,1)	(8,7)
Proceeds from disposals of property, plant and equipment	2,4	4,3	(44,2)	12,9
Other cash from investments	0,1	20,5	(99,5)	22,0
<b>Net cash utilised in investing activities</b>	<b>(202,9)</b>	(398,5)	(49,1)	(564,7)
<b>Financing activities</b>				
Short-term funding raised	87,5	1 224,0	(92,9)	777,2
Lease liabilities repaid	(71,0)	(75,5)	(6,0)	(150,6)
Payment to I&J BBBEE shareholders	(0,9)	(0,6)	50,0	(0,6)
Ordinary dividends paid	(1 366,2)	(1 300,0)	5,1	(2 037,3)
Special dividend paid	–	(938,1)	(100,0)	(938,1)
<b>Net cash utilised in financing activities</b>	<b>(1 350,6)</b>	(1 090,2)	23,9	(2 349,4)
<b>Increase/(decrease) in cash and cash equivalents</b>	<b>192,4</b>	59,5	223,4	(57,5)
<b>Cash and cash equivalents at beginning of period</b>	<b>294,5</b>	352,9		352,9
	<b>486,9</b>	412,4		295,4
Translation of cash equivalents of foreign subsidiaries	0,4	(0,8)		(0,9)
<b>Cash and cash equivalents at end of period</b>	<b>487,3</b>	411,6		294,5

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Share capital and premium R'm	Treasury shares R'm	Reserves R'm	Retained earnings R'm	I&J BBBEE shareholders R'm	Total equity R'm
<b>Six months ended 31 December 2025</b>						
Balance at 1 July 2025	279,4	(75,8)	461,9	4 788,0	(106,6)	5 346,9
Profit for the period	-	-	-	1 515,8	-	1 515,8
Other comprehensive (loss)/income						
Foreign currency translation differences	-	-	(10,2)	-	-	(10,2)
Cash flow hedging reserve, net of tax	-	-	20,1	-	-	20,1
<b>Total other comprehensive income</b>	-	-	<b>9,9</b>	-	-	<b>9,9</b>
<b>Total comprehensive income for the period</b>	-	-	<b>9,9</b>	<b>1 515,8</b>	-	<b>1 525,7</b>
Transactions with owners, recorded directly in equity						
Share-based payments	-	-	47,6	-	-	47,6
Deferred taxation on Group share scheme recharge	-	-	16,7	-	-	16,7
Dividends paid	-	-	-	(1 366,2)	-	(1 366,2)
<b>Total contributions by and distributions to owners</b>	-	-	<b>64,3</b>	<b>(1 366,2)</b>	-	<b>(1 301,9)</b>
<b>Balance at 31 December 2025</b>	<b>279,4</b>	<b>(75,8)</b>	<b>536,1</b>	<b>4 937,6</b>	<b>(106,6)</b>	<b>5 570,7</b>
<b>Six months ended 31 December 2024</b>						
Balance at 1 July 2024	279,4	(75,8)	354,2	5 333,7	(106,6)	5 784,9
Profit for the period	-	-	-	1 363,0	-	1 363,0
Other comprehensive (loss)/income						
Foreign currency translation differences	-	-	(6,1)	-	-	(6,1)
Cash flow hedging reserve, net of tax	-	-	16,6	-	-	16,6
<b>Total other comprehensive income</b>	-	-	<b>10,5</b>	-	-	<b>10,5</b>
<b>Total comprehensive income for the period</b>	-	-	<b>10,5</b>	<b>1 363,0</b>	-	<b>1 373,5</b>
Transactions with owners, recorded directly in equity						
Share-based payments	-	-	50,4	-	-	50,4
Deferred taxation on Group share scheme recharge	-	-	25,4	-	-	25,4
Dividends paid	-	-	-	(2 238,1)	-	(2 238,1)
<b>Total contributions by and distributions to owners</b>	-	-	<b>75,8</b>	<b>(2 238,1)</b>	-	<b>(2 162,3)</b>
<b>Balance at 31 December 2024</b>	<b>279,4</b>	<b>(75,8)</b>	<b>440,5</b>	<b>4 458,6</b>	<b>(106,6)</b>	<b>4 996,1</b>
<b>Year ended 30 June 2025</b>						
Balance at 1 July 2024	279,4	(75,8)	354,2	5 333,7	(106,6)	5 784,9
Profit for the year	-	-	-	2 429,7	-	2 429,7
Other comprehensive (loss)/income						
Foreign currency translation differences	-	-	(3,1)	-	-	(3,1)
Actuarial gain recognised, net of tax	-	-	15,1	-	-	15,1
Cash flow hedging reserve, net of tax	-	-	(31,7)	-	-	(31,7)
<b>Total other comprehensive loss</b>	-	-	<b>(19,7)</b>	-	-	<b>(19,7)</b>
<b>Total comprehensive income for the period</b>	-	-	<b>(19,7)</b>	<b>2 429,7</b>	-	<b>2 410,0</b>
Transactions with owners, recorded directly in equity						
Share-based payments	-	-	102,4	-	-	102,4
Deferred taxation on Group share scheme recharge	-	-	25,0	-	-	25,0
Dividends paid	-	-	-	(2 975,4)	-	(2 975,4)
<b>Total contributions by and distributions to owners</b>	-	-	<b>127,4</b>	<b>(2 975,4)</b>	-	<b>(2 848,0)</b>
<b>Balance at 30 June 2025</b>	<b>279,4</b>	<b>(75,8)</b>	<b>461,9</b>	<b>4 788,0</b>	<b>(106,6)</b>	<b>5 346,9</b>

# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

## For the six months ended 31 December 2025

AVI Limited (“AVI” or “the Company”) is a South African registered company. These condensed consolidated interim financial statements comprise the Company and its subsidiaries (together referred to as “the Group”) and the Group’s interest in a joint venture.

### 1. Statement of compliance

The condensed consolidated interim financial statements have been prepared in accordance with the recognition and measurement criteria of IFRS® Accounting Standards as issued by the International Accounting Standards Board (“IFRS Accounting Standards”), the presentation and disclosure requirements of IAS 34 Interim Financial Reporting, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the Listings Requirements of the JSE Limited (the “JSE”) and the Companies Act of South Africa. These condensed consolidated interim financial statements have not been reviewed or audited by the auditors.

The accounting policies used in the preparation of these condensed consolidated interim financial statements are in terms of IFRS Accounting Standards and are consistent with those applied in preparing the condensed consolidated interim financial statements for the six months ended 31 December 2024 and the consolidated annual financial statements for the year ended 30 June 2025.

The condensed consolidated interim financial statements are prepared in millions of South African Rands (“R’m”) on the historical cost basis, except for derivative financial instruments, biological assets and cash-settled share-based payment liabilities, which are measured at fair value.

There are no new, revised or amended accounting standards, effective from 1 July 2025, applicable to the Group.

#### **New standards and interpretations in issue not yet effective**

The Group continuously evaluates the impact of new accounting standards, amendments to accounting standards and interpretations and assesses these for applicability to the Group. The new accounting standards and amendments to accounting standards issued which are material to the Group, but not yet effective on 31 December 2025, include:

#### ***IFRS 18 – Presentation and Disclosure of Financial Statements***

The new standard on presentation and disclosure in financial statements focuses on updates to the statement of profit or loss. The key new concepts introduced in IFRS 18 relate to:

- the structure of the statement of profit or loss;
- required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity’s financial statements; and
- enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general.

The Group is still assessing the impact of these amendments which are effective for the Group’s annual reporting period beginning on 1 July 2027.

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# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 2. Segmental results

	Unaudited six months ended 31 December			Audited year ended 30 June
	2025 R'm	2024 R'm	% change	2025 R'm
<b>Segmental revenue</b>				
<b>Food &amp; Beverage brands</b>	<b>7 297,1</b>	6 884,6	6,0	13 478,0
Entyce Beverages	<b>2 734,9</b>	2 616,5	4,5	5 298,4
Snackworks	<b>3 251,1</b>	3 069,9	5,9	5 611,8
I&J	<b>1 311,1</b>	1 198,2	9,4	2 567,8
<b>Fashion brands</b>	<b>1 586,1</b>	1 586,3	(0,0)	2 543,5
Personal Care	<b>470,0</b>	506,6	(7,2)	924,3
Footwear & Apparel	<b>1 116,1</b>	1 079,7	3,4	1 619,2
<b>Corporate and consolidation</b>	<b>-</b>	-		-
Corporate	<b>87,9</b>	90,2	(2,5)	175,0
Intersegment revenue	<b>(87,9)</b>	(90,2)	(2,5)	(175,0)
<b>Group</b>	<b>8 883,2</b>	8 470,9	4,9	16 021,5
<b>Segmental operating profit before capital items</b>				
<b>Food &amp; Beverage brands</b>	<b>1 810,8</b>	1 594,2	13,6	3 151,1
Entyce Beverages	<b>845,0</b>	794,3	6,4	1 615,9
Snackworks	<b>857,4</b>	763,8	12,3	1 294,4
I&J	<b>108,4</b>	36,1	200,3	240,8
<b>Fashion brands</b>	<b>402,2</b>	381,6	5,4	420,4
Personal Care	<b>95,6</b>	92,5	3,4	156,7
Footwear & Apparel	<b>306,6</b>	289,1	6,1	263,7
<b>Corporate</b>	<b>(19,3)</b>	(10,7)		(9,6)
<b>Group</b>	<b>2 193,7</b>	1 965,1	11,6	3 561,9

# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 3. Revenue

Disaggregation of revenue from contracts with customers ("revenue") into categories that depict the nature, amount, timing and uncertainty of revenue.

The following table sets out revenue by geographical market:

Geographical market	Unaudited six months ended 31 December 2025							
	Entyce Beverages R'm	Snackworks R'm	I&J R'm	Personal Care R'm	Footwear & Apparel R'm	Corporate R'm	Consolidation R'm	Total R'm
South Africa	2 448,1	2 921,8	434,5	429,9	1 107,8	87,9	(87,9)	7 342,1
Other African countries	282,0	311,4	24,7	40,1	8,3	-	-	666,5
Europe	0,6	3,3	652,7	-	-	-	-	656,6
Rest of the world	4,2	14,6	199,2	-	-	-	-	218,0
<b>Total revenue</b>	<b>2 734,9</b>	<b>3 251,1</b>	<b>1 311,1</b>	<b>470,0</b>	<b>1 116,1</b>	<b>87,9</b>	<b>(87,9)</b>	<b>8 883,2</b>

Geographical market	Unaudited six months ended 31 December 2024							
	Entyce Beverages R'm	Snackworks R'm	I&J R'm	Personal Care R'm	Footwear & Apparel R'm	Corporate R'm	Consolidation R'm	Total R'm
South Africa	2 335,0	2 732,0	408,4	463,0	1 071,3	90,2	(90,2)	7 009,7
Other African countries	273,6	319,6	30,8	43,6	8,4	-	-	676,0
Europe	0,6	3,2	530,5	-	-	-	-	534,3
Rest of the world	7,3	15,1	228,5	-	-	-	-	250,9
<b>Total revenue</b>	<b>2 616,5</b>	<b>3 069,9</b>	<b>1 198,2</b>	<b>506,6</b>	<b>1 079,7</b>	<b>90,2</b>	<b>(90,2)</b>	<b>8 470,9</b>

Geographical market	Audited for the year ended 30 June 2025							
	Entyce Beverages R'm	Snackworks R'm	I&J R'm	Personal Care R'm	Footwear & Apparel R'm	Corporate R'm	Consolidation R'm	Total R'm
South Africa	4 719,9	4 948,8	827,7	844,9	1 607,8	175,0	(175,0)	12 949,1
Other African countries	568,1	627,3	54,0	79,4	11,4	-	-	1 340,2
Europe	1,1	6,3	1 227,5	-	-	-	-	1 234,9
Rest of the world	9,3	29,4	458,6	-	-	-	-	497,3
<b>Total revenue</b>	<b>5 298,4</b>	<b>5 611,8</b>	<b>2 567,8</b>	<b>924,3</b>	<b>1 619,2</b>	<b>175,0</b>	<b>(175,0)</b>	<b>16 021,5</b>

The majority of revenue comprises revenue from the sale of goods. Less than 1,0% (31 December 2024: less than 0,9% and 30 June 2025: less than 2,0%) of total revenue comprises income arising from services, rental agreements and trademark licence agreements.

# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 4. Determination of headline earnings

	Unaudited six months ended 31 December		% change	Audited year ended 30 June
	2025 R'm	2024 R'm		2025 R'm
Profit for the year attributable to owners of AVI	<b>1 515,8</b>	1 363,0	11,2	2 429,7
Total capital items after taxation	<b>(0,2)</b>	(12,8)		(11,5)
Gain on disposal of vessels/rights in Umsobomvu joint venture	–	–		(12,6)
(Profit)/loss on disposal of property, plant and equipment	<b>(0,2)</b>	0,1		0,2
Impairment of property, plant and equipment	–	–		0,5
Reversal of impairment of property, plant and equipment	–	(0,3)		–
Joint venture capital profit	–	(12,6)		–
Impairment of right-of-use assets	–	–		0,8
Taxation attributable to capital items	–	–		(0,4)
<b>Headline earnings</b>	<b>1 515,6</b>	1 350,2	12,3	2 418,2
<b>Headline earnings per ordinary share (cents)</b>	<b>455,1</b>	407,5	11,7	729,1
<b>Diluted headline earnings per ordinary share (cents)</b>	<b>449,8</b>	401,9	11,9	717,8

	Number of shares	Number of shares	% change	Number of shares
Weighted average number of ordinary shares	<b>333 063 430</b>	331 364 958	0,5	331 671 159
Weighted average diluted number of ordinary shares	<b>336 935 005</b>	335 952 257	0,3	336 905 394

# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 5. Cash generated by operations

	Unaudited six months ended 31 December			Audited year ended 30 June
	2025 R'm	2024 R'm	% change	2025 R'm
Cash generated by operations before working capital changes	<b>2 523,8</b>	2 145,7	17,6	4 216,6
Changes in working capital	<b>(157,1)</b>	9,4	(1 771,3)	(230,8)
<b>Cash generated by operations</b>	<b>2 366,7</b>	2 155,1	9,8	3 985,8

## 6. Commitments

	Unaudited six months ended 31 December		Audited year ended 30 June
	2025 R'm	2024 R'm	2025 R'm
Capital expenditure commitments for property, plant and equipment	<b>145,2</b>	175,7	139,5
Contracted for	<b>99,0</b>	133,0	103,8
Authorised but not contracted for	<b>46,2</b>	42,7	35,7

It is anticipated that this expenditure will be financed by cash resources, cash generated from operating activities and existing borrowing facilities. Other contractual commitments have been entered into in the normal course of business.

# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 7. Fair value classification and measurement

The Group measures derivative foreign exchange contracts, fuel swaps, biological assets and cash-settled share-based payment arrangements at fair value.

Cash-settled share-based payment arrangements relate primarily to the BBBEE arrangement between the Group and Twincitiesworld, the value of which is determined using the Monte Carlo option pricing model. The fair value of the liability is measured in line with the requirements of IFRS 2 – *Share-Based Payment*, with the main drivers of inputs being I&J Limited’s historical earnings, funding rates and expected dividend flows. The estimated fair value is based on subsequent modelled earnings for each reported period until vesting date.

All assets and liabilities for which fair value is measured or disclosed in the financial statements in accordance with IFRS 13 – *Fair Value Measurement*, are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The fair value of foreign exchange contracts and fuel swaps is determined using a forward pricing model with reference to quotes from financial institutions. Significant inputs into the Level 2 fair value measurement include yield curves as well as market interest rates and foreign exchange rates. The estimated fair values of recognised financial instruments approximate their carrying amounts based on the nature or maturity period of the financial instruments.

Biological assets comprise abalone which is farmed by I&J. The fair value of these assets is disclosed as Level 3 per the fair value hierarchy, with the fair value determined using a combination of the market comparison and cost technique as prescribed by IAS 41.

There were no transfers between Levels 1, 2 or 3 of the fair value hierarchy during the six months ended 31 December 2025.

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# SUPPLEMENTARY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

continued

## 8. Post-reporting date events

No material events that meet the requirements of IAS 10 have occurred since the reporting date.

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## 9. Dividend declaration

Notice is hereby given that a gross interim ordinary dividend No. 108 of 245 cents per share for the six months ended 31 December 2025 has been declared payable to shareholders of ordinary shares. The dividend has been declared out of income reserves and will be subject to dividend withholding tax at a rate of 20%. Consequently, a net interim dividend of 196 cents per share will be distributed to those shareholders who are not exempt from paying dividend tax. In terms of dividend tax legislation, the dividend tax amount due will be withheld and paid over to the South African Revenue Service by a nominee company, stockbroker or Central Securities Depository Participant ("CSDP") (collectively "regulated intermediary") on behalf of shareholders. However, all shareholders should declare their status to their regulated intermediary, as they may qualify for a reduced dividend tax rate or exemption. AVI's issued share capital at the declaration date is 341 499 966 ordinary shares. AVI's tax reference number is 9500/046/71/0. The salient dates relating to the payment of the dividend are as follows:

Last day to trade cum dividend on the JSE	Tuesday, 7 April 2026
First trading day ex dividend on the JSE	Wednesday, 8 April 2026
Record date	Friday, 10 April 2026
Payment date	Monday, 13 April 2026

In accordance with the requirements of Strate Limited, no share certificates may be dematerialised or rematerialised between Wednesday, 8 April 2026, and Friday, 10 April 2026, both days inclusive.

Dividends in respect of certificated shareholders will be transferred electronically to shareholders' bank accounts on payment date. Following the discontinuation of cheque payments by most South African banks, AVI will no longer issue cheques and all future payments will only be made into a nominated bank account by electronic funds transfer. Shareholders who have not yet provided their bank account details to Computershare Investor Services Proprietary Limited are reminded to contact Computershare on 0861 100 950 with their bank account details into which the dividends can be paid electronically. Shareholders who hold dematerialised shares will have their accounts at their CSDP or broker credited on Monday, 13 April 2026.

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## 10. Preparation of financial statements

These condensed consolidated interim financial statements have been prepared under the supervision of Justin O'Meara CA(SA), the AVI Group Chief Financial Officer.

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# ADMINISTRATION AND PRINCIPAL SUBSIDIARIES

## ADMINISTRATION

**Company registration**  
AVI Limited ("AVI")  
Reg no: 1944/017201/06  
Share code: AVI  
ISIN: ZAE000049433

**Company Secretary**  
Vivien Crystal

## Business address and registered office

2 Harries Road  
Illovo  
Johannesburg 2196  
South Africa

## Postal address

PO Box 1897  
Saxonwold 2132  
South Africa

Telephone: +27 (0)11 502 1300  
Telefax: +27 (0)11 502 1301  
E-mail: [info@avi.co.za](mailto:info@avi.co.za)  
Website: [www.avi.co.za](http://www.avi.co.za)

## Auditors

Ernst & Young Inc.

## Sponsor

The Standard Bank of  
South Africa Limited

## Commercial bankers

First Rand Bank Limited  
Standard Bank Limited

## Transfer secretaries

Computershare Investor Services  
Proprietary Limited

*Business address*  
Rosebank Towers  
15 Biermann Avenue  
Rosebank  
Johannesburg 2196

## Postal address

Private bag X9000  
Saxonwold 2132  
South Africa  
Telephone: +27 (0)11 370 5000  
Telefax: +27 (0)11 370 5271

## PRINCIPAL SUBSIDIARIES

**Food & Beverage Brands**  
National Brands Limited  
Reg no: 1948/029389/06  
(incorporating Entyce Beverages  
and Snackworks)

30 Sloane Street  
Bryanston 2021

PO Box 5159  
Rivonia 2128

*Managing director*  
Michael Coursaris  
Telephone: +27 (0)11 707 7200  
Telefax: +27 (0)11 707 7799

## I&J

**Irvin & Johnson Holding**  
Company Proprietary Limited  
Reg no: 2004/013127/07

1 Davidson Street  
Woodstock  
Cape Town 7925

PO Box 1628  
Cape Town 8000

*Managing director*  
Roger Coppin  
Telephone: +27 (0)21 440 7800  
Telefax: +27 (0)21 440 7270

## Fashion Brands

**Personal Care**  
Indigo Brands Proprietary  
Limited  
Reg no: 2003/009934/07

16 – 20 Evans Avenue  
Epping 1 7460

PO Box 3460  
Cape Town 8000

*Managing director*  
Roger Coppin  
Telephone: +27 (0)21 507 8500  
Telefax: +27 (0)21 507 8501

## Footwear & Apparel

**A&D Spitz Proprietary Limited**  
Reg no: 1999/025520/07

30 Sloane Street  
Bryanston 2021

PO Box 782916  
Sandton 2145

*Acting managing director*  
Simon Crutchley  
Telephone: +27 (0)11 707 7300  
Telefax: +27 (0)11 707 7763

# DIRECTORS

## Executive

Simon Crutchley  
*(Chief Executive Officer)*

Justin O'Meara  
*(Chief Financial Officer)*

Michael Koursaris  
*(Business Development Director)*

## Independent non-executive

Mike Watters *(Chairman)*<sup>1,2,3</sup>

Alexandra Muller<sup>3,4</sup>

Steven Robinson<sup>4</sup>

Maserame Mouyeme<sup>3,4</sup>

Valerie Davies<sup>2</sup>

<sup>1</sup> British.

<sup>2</sup> Member of the Remuneration, Nomination and Appointments Committee.

<sup>3</sup> Member of the Social and Ethics Committee.

<sup>4</sup> Member of the Audit and Risk Committee.

AVI

[www.avi.co.za](http://www.avi.co.za)