



## **GROWING GREAT BRANDS**









#### **AVI LIMITED**

ISIN: ZAE000049433 Share code: AVI Registration number: 1944/017201/06 ("AVI" or "the Group" or "the Company")

For more information, please visit our website: **www.avi.co.za** 







## **KEY FEATURES**

Revenue from continuing operations up 11% to R9,22 billion

Operating profit from continuing operations up 11% to R1,53 billion

Headline earnings per share from continuing operations up **7% to 341 cents** 

**Solid group** performance notwithstanding pressure on Entyce Beverages and I&J

Capital expenditure of **R567 million** with ongoing investment in capacity and efficiency projects

**Green Cross** included in results from 1 July 2012

Increased distributions to shareholders:

- Dividend cover reduced from 1,5 to 1,25 times covered by earnings;
- Final dividend of 170 cents per share

#### **GROUP OVERVIEW**

AVI's results for the year reflect a solid overall performance notwithstanding a difficult first semester for I&J and a challenging trading environment characterised by constrained consumer spending, increased competition in some categories and increased pressure on input costs stemming from the weaker Rand.

Snackworks delivered an excellent result for the year with strong volume growth supported by improved factory performance. Spitz also achieved high volume growth from new trading space and enduring strong demand for its core brands, resulting in leverage and profit growth despite the material negative impact of a weaker Rand on gross profit margins. Entyce had a more difficult year, having to contend with significant increases in tea input costs and increased competition in all of its categories which led to a small decrease in operating profit. I&J had an improved second semester, recovering much of the decline in first half results. Green Cross was included from 1 July 2012 and made a contribution to the Group result for the year in line with our expectations at acquisition.

Increased focus on our business in selected African markets yielded pleasing results with revenue growing 14,7% and operating profit 9,7%.

Revenue from continuing operations rose by 11,2%, from R8,29 billion to R9,22 billion with mostly cost driven selling price increases and volume growth in most categories. Gross profit rose by 9,2% to R4,11 billion with the consolidated gross profit margin declining from 45,4% to 44,6% primarily due to higher fishing costs at I&J and the decision to absorb part of the impact of a weaker Rand at Spitz to support sales volumes. Operating profit increased by 11,2%, from R1,37 billion to R1,53 billion with the consolidated operating profit margin maintained at 16,6%.

Headline earnings from continuing operations rose by 9,4%, from R957,5 million to R1,05 billion due to higher net finance costs and lower earnings from I&J's joint venture with Simplot in Australia, partially offset by a lower effective tax rate with Withholding Tax on Dividends replacing Secondary Tax on Companies. Headline earnings per share from continuing operations increased 6,6% from 320,0 cents to 341,2 cents with more shares in issue due to the vesting of employee share options.

Cash generated by operations remained strong, increasing by 7,2% to R1,56 billion. Working capital increased by R194,1 million reflecting volume growth and higher stock levels at year end in some of the businesses. Capital expenditure increased to R566,9 million with ongoing expenditure on major projects to improve capacity, technology and efficiency as well as the purchase of previously leased office premises in Johannesburg. Other material cash out-flows during the period were dividends of R1,20 billion (including the special dividend of 180 cents per share), the acquisition of Green Cross for R379,8 million net of cash acquired, and taxation of R406,6 million. Net debt at the end of June 2013 was R697,2 million compared to net cash of R163,2 million at the end of June 2012.

## SEGMENTAL REVIEW - CONTINUING OPERATIONS

Year ended 30 June

	Segi	mental reve	enue	Segmen	tal operatir	ng profit
	2013 Rm	2012 Rm	% change	2013 Rm	2012 Rm	% change
Food & beverage brands	6 688,4	6 274,8	6,6	951,5	922,5	3,1
Entyce beverages	2 414,9	2 330,7	3,6	397,8	415,4	(4,2)
Snackworks	2 681,6	2 428,7	10,4	387,9	328,5	18,1
I&J	1 591,9	1 515,4	5,0	165,8	178,6	(7,2)
Fashion brands	2 518,2	2 005,2	25,6	576,9	463,6	24,4
Personal care	982,1	918,1	7,0	167,1	155,7	7,3
Footwear & apparel	1 536,1	1 087,1	41,3	409,8	307,9	33,1
Corporate	11,7	7,1		(2,2)	(13,6)	
Group	9 218,3	8 287,1	11,2	1 526,2	1 372,5	11,2



#### Entyce beverages

Revenue increased 3,6% to R2,41 billion while operating profit decreased by 4,2% to R397,8 million with the operating profit margin at 16,5% compared to 17,8% in the prior period.

Tea revenue grew 11,2% due to good rooibos volume growth and price increases taken to recover increased costs of both rooibos and black tea. Coffee revenue was 4,2% lower than last year due to lower sales volumes with the category impacted by increased competition and lower overall consumer demand following several years of steep price inflation. Creamer revenue grew 7,6% due to price increases and higher sales volumes.

Gross profit margin decreased with higher input costs, particularly tea, not fully recovered in a constrained environment and due to lower fixed cost recovery in the coffee category in line with lower volumes. With selling and administration costs increasing in line with inflation this resulted in a reduction in operating profit in the tea and coffee categories that was partially offset by higher creamer profit, with this category benefiting from better prices and lower production costs. Profit margins in absolute terms remain at strong levels and ongoing investment in manufacturing capability will support Entyce's competitive position in these categories in future years.

#### Snackworks

Revenue of R2,68 billion was 10,4% higher than last year while operating profit rose by 18,1%, from R328,5 million to R387,9 million. The operating profit margin increased from 13,5% to 14,5%.

Biscuit revenue grew 11,8% due mainly to a 10,1% increase in biscuit sales volumes. In addition to strong category growth, volumes responded well to focused price promotion and benefited from improved service levels and not having the disruption of gas shortages experienced in the first half of last year. The overall increase in cost for the biscuits basket of raw materials was limited and the leverage from higher volumes, together with sustained good factory performance, resulted in improved gross profit and operating profit margins.

The snacks category achieved 6,5% revenue growth due mainly to better pricing in the category as a whole, with sales volumes slightly higher than last year. The benefit of better prices was reduced by higher raw material costs, but still led to an improvement in gross profit margin and a meaningful contribution to Snackworks' overall profit for the year.

The Isando packaging automation and Westmead line upgrades were completed during the year with limited disruption and are contributing to improved yields, service levels and throughput. Further projects at Westmead are in the approval phase.

#### I&J

Revenue increased by 5,0% from R1,52 billion to R1,59 billion while operating profit decreased from R178,6 million to R165,8 million. The operating profit margin decreased from 11,8% to 10,4%. Export selling prices remained constrained by pressure on consumer demand and increased supply of other white fish species.

1&J had a difficult first semester impacted by low fishing fleet availability, lower catch rates and higher fuel costs. In the second semester fishing performance was better, exchange rates were favourable and the relative increase in fuel costs was lower, however, operating costs were adversely impacted by the once-off Marel project commissioning activity and increased volumes of quota caught by third parties. This was largely offset by recognition of a pension fund surplus of R24,7 million. As a result the first half decline in operating profit of R54,3 million was reduced to a R12,8 million decline for the full year.

The new Marel fish processing line was successfully commissioned during the second half of the year and is operating at levels that will deliver the expected savings in the new financial year.

# Fashion Brands, including Green Cross from 1 July 2012 (personal care, footwear and apparel)

Revenue rose by 25,6% to R2,52 billion and operating profit increased by 24,4%, from R463,6 million to R576,9 million. The operating profit margin decreased slightly from 23,1% to 22,9%.

In the personal care category, Indigo's revenue grew by 7,0% to R982,1 million while operating profit increased by 7,3% to R167,1 million. The operating profit margin for the year was maintained at 17,0%. The category saw extensive promotional activity in response to constrained consumer spending. Indigo's revenue growth is largely attributable to price increases and volume growth in colour cosmetics, offset by lower fragranced body spray sales volumes that resulted from the constrained environment and increased competition. Gross profit margin decreased marginally owing to pressure from the weaker Rand and the sales mix change, however, this was offset by more focused marketing spend and good cost control.

In the footwear and apparel category, revenue increased by 41,3% to R1,54 billion and operating profit increased by 33,1% from R307,9 million to R409,8 million. The increase is due to the acquisition of Green Cross which added R327,5 million of revenue and R80,0 million of operating profit for the year, as well as strong volume led growth in Spitz with the core Carvela, Kurt Geiger and Lacoste brands all performing well. The operating profit margin decreased from 28,3% to 26,7%.

In the Spitz business total revenue grew by 12,1% with the Spitz stores growing by 8,9% and the Kurt Geiger stores by 47,9%. Footwear sales volumes grew by 6,6% with good performance from the core Carvela and Lacoste ranges while Kurt Geiger clothing revenue increased due to maturing revenue from stores opened last year and six new stores opened in the current period. Clothing gross profit margins were maintained, however footwear gross profit margins were materially impacted by the weaker Rand with higher costs absorbed in key product ranges for much of the year to support sales volumes. This pressure was ameliorated with price increases taken in the fourth quarter, and leverage from volume growth resulted in a 7,2% increase in operating profit from R304,6 million to R326,4 million, while operating profit margin declined from 29,2% to 27,9%.

Green Cross performed soundly, with the previous owners managing the business up to completion of the earn-out period at the end of February 2013 and then assisting with the transition to AVI appointed management by the end of the financial year. Selling prices increased in line with rising input costs in a difficult consumer environment, however, sales volumes declined due to constrained consumer demand and limited growth in trading space with only one new store compared to last year. Combined with higher employee costs incurred to transition the business into the Group, this restricted operating profit for the year to R80,0 million with an operating profit margin of 24,4%. Investment in the product offering and retail format to leverage the growth opportunities inherent in the Green Cross brand will commence in the 2014 financial year.

## DISCONTINUED OPERATIONS (REAL JUICE AND DENNY)

Year ended 30 June

	Segme reve		Segm operatin		Capita	l items
	2013 Rm	2012 Rm	2013 Rm	2012 Rm	2013 Rm	2012 Rm
Real Juice Denny	33,6 -	146,2 -	0,6	8,1	41,1 -	0,1 27,3
	33,6	146,2	0,6	8,1	41,1	27,4

In May 2012, AVI entered into an agreement in terms of which Clover acquired 100% of Real Juice. The conditions precedent were fulfilled in September 2012 and consequently the transaction was recognised with effect from 1 October 2012. The final purchase price of R62,4 million (after adjustments and interest) resulted in a capital profit of R40,9 million after derecognising the minority interest.

Denny was sold with effect from 1 July 2011 resulting in a capital profit in the prior period of R27,3 million before capital gains taxation of R10,3 million.

#### DIVIDEND

The board of directors of AVI ("the Board") has approved a reduction in AVI's annual dividend pay-out ratio from 1,5 to 1,25 times covered by diluted headline earnings from continuing operations. This is intended to return cash to shareholders more evenly, noting the frequent special dividends and share buy-backs over the last few years, and recognises the Group's strong cash-generating ability and capacity for further gearing should attractive acquisition opportunities arise.

In terms of this new policy a final dividend of 170 cents per share has been declared, bringing the total normal dividend for the year to 260 cents, 28,1% higher than last year.

#### OUTLOOK

We expect the current constrained consumer demand environment and heightened competition for market share to persist in the new financial year. Together with cost pressure attributable to the weaker Rand, rising energy costs and sustained high prices for some of our raw material requirements, this will result in margin pressure in many of our categories.

Notwithstanding expectations of a difficult trading environment we remain optimistic that our unique brand portfolio will continue to deliver growth in key categories. This will be supplemented by a detailed review of our procurement activity and ongoing capital investment to improve quality, capacity and efficiency.

At business unit level, Entyce and Snackworks have well established capabilities to defend market share and profit margins and will be seeking to grow sales volumes where there is opportunity. I&J will benefit from the weaker Rand, increased sales volumes and more efficient processing at Woodstock. Indigo is working hard to build momentum in aerosol volumes and will benefit from a number of meaningful new product initiatives. The Spitz and Kurt Geiger businesses continue to expand the footprint of their premium footwear and apparel brands while investment in Green Cross's growth opportunities will gather momentum. In addition we have built a strong presence in selected African markets and will continue growing our brands in these and other targeted countries.

The Board is confident that AVI is well positioned to continue pursuing growth from the current brand portfolio while remaining vigilant for brand acquisition opportunities both domestically and regionally.

The above outlook statements have not been reviewed or reported on by AVI's auditors.

Gavin Tipper Chairman Simon Crutchley CEO

9 September 2013

## PRELIMINARY SUMMARISED GROUP BALANCE SHEET

		A 10 1
	Audited at 30 June	Audited at 30 June
	2013	2012
	Rm	Rm
Assets		
Non-current assets		
Property, plant and equipment	2 088,2	1 756,9
Intangible assets and goodwill	1 145,6	748,6
Investments	375,1	328,4
Deferred taxation	45,4	47,2
	3 654,3	2 881,1
Current assets		
Inventories and biological assets	1 270,7	1 042,0
Trade and other receivables including derivatives	1 425,8	1 315,6
Cash and cash equivalents	212,4	242,1
Assets of discontinued operations classified as held-for-sale*	_	43,4
Other assets classified as held-for-sale**	5,6	5,7
	2 914,5	2 648,8
Total assets	6 568,8	5 529,9
Equity and liabilities		
Capital and reserves		
Attributable to equity holders of AVI	3 677,6	3 615,1
Non-controlling interests	_	(17,8)
Total equity	3 677,6	3 597,3
Non-current liabilities		
Borrowings and operating lease straight-line liabilities	16,1	15,7
Employee benefits	347,9	349,7
Deferred taxation	240,3	90,9
	604,3	456,3
Current liabilities		
Current borrowings	893,5	63,2
Trade and other payables including derivatives	1 375,7	1 338,7
Corporate taxation	17,5	15,3
Liabilities of discontinued operations classified as held-for-sale*	_	58,9
Other liabilities classified as held-for-sale	0,2	0,2
	2 286,9	1 476,3
Total equity and liabilities	6 568,8	5 529,9
Net debt/(cash)***	697,2	(163,2)

<sup>\*</sup> Discontinued operations at 30 June 2012 comprise the fresh fruit juice manufacturing business of Real Juice Co Holdings Proprietary Limited ("Real Juice") which was disposed of with effect from 1 October 2012.

<sup>\*\*\*</sup> Comprises borrowings and operating lease straight-line liabilities and current borrowings less cash and cash equivalents.



<sup>\*\*</sup> Other assets held-for-sale comprise equipment and properties held for disposal.

## PRELIMINARY SUMMARISED GROUP STATEMENT OF **COMPREHENSIVE INCOME**

	Audited	Audited	
	Year ended	Year ended	
	30 June	30 June	0/
	2013 Rm	2012 Rm	% change
	KIII	KIII	change
Continuing operations			
Revenue	9 218,3	8 287,1	11,2
Cost of sales	5 110,5	4 524,3	13,0
Gross profit	4 107,8	3 762,8	9,2
Selling and administrative expenses	2 581,6	2 390,3	8,0
Operating profit before capital items	1 526,2	1 372,5	11,2
Income from investments	10,4	13,8	(24,6)
Finance costs	(63,1)	(28,1)	124,6
Share of equity-accounted earnings of joint ventures Capital items	23,9 (4,6)	46,8 (13,8)	(48,9) (66,7)
Profit before taxation	1 492,8	1 391,2	7,3
Taxation	448,6	443,6	1,1
Profit from continuing operations	1 044,2	947,6	10,2
	1 044,2	717,0	10,2
Discontinued operations* Revenue	33,6	146,2	(77,0)
Operating profit before capital items	0,6	8,1	(92,6)
Income from investments	0,5	2,2	(77,3)
Finance costs	(0,6)	(2,5)	(76,0)
Capital items	41,1	27,4	50,0
Profit before taxation	41,6		18,2
Taxation		35,2 10,3	(100,0)
Profit from discontinued operations	41,6	24,9	67,1
Profit for the year	1 085,8	972,5	11,7
Profit attributable to:			
Owners of AVI	1 085,7	970,5	11,9
Non-controlling interests	0,1	2,0	(95,0)
	1 085,8	972,5	11,7
Other comprehensive income net of tax	53,5	100,9	(47,0)
Foreign currency translation differences	48,5	59,7	(18,8)
Actuarial gain recognised	6,4	32,7	(80,4)
Cash flow hedging reserve	0,7 (2,1)	24,4 (15,9)	(97,1)
Income tax on other comprehensive income			(86,8)
Total comprehensive income for the year Total comprehensive income attributable to:	1 139,3	1 073,4	6,1
Owners of AVI	1 139,2	1 071,4	6,3
Non-controlling interests	0,1	2,0	(95,0)
Tron controlling interests	1 139,3	1 073,4	6,1
Basic earnings per share from continuing operations (cents)#	340,1	316,7	7,4
Diluted earnings per share from continuing operations (cents)##	325,5	302,0	7,4
	353,6	302,0	9,0
Basic earnings per share (cents)#		-	
Diluted earnings per share (cents)##	338,4	309,3	9,4
Depreciation and amortisation of property, plant and equipment, fishing rights and trademarks included in operating profit from			
continuing operations	259,0	220,7	17,4
Headline earnings per share from continuing operations (cents)*	341,2	320,0	6,6
Diluted headline earnings per share from continuing operations (cents)##	326,5	305,2	7,0
Phatea reading earnings per share norm continuing operations (cents)***	320,3	1 303,2	7,0

<sup>\*</sup> Discontinued operations comprise the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh, canned and value-added mushroom business conducted by Denny, which was disposed of with effect from 1 July 2011.

\* Basic earnings and headline earnings per share are calculated on a weighted average of 306 993 534 (30 June 2012: 299 228 661) ordinary shares in issue.

\*\* Discontinued operations comprise the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh fruit juice manufacturing business of Real Jui

ordinary shares in issue.

## PRELIMINARY SUMMARISED GROUP STATEMENT OF **CASH FLOWS**

	Audited year ended 30 June 2013 Rm	Audited year ended 30 June 2012 Rm	% change
Continuing operations			
Operating activities			
Cash generated by operations before working capital changes	1 750,6	1 678,9	4,3
Increase in working capital	(194,1)	(226,3)	(14,2)
Cash generated by operations	1 556,5	1 452,6	7,2
Interest paid	(63,1)	(28,1)	124,6
Taxation paid	(406,6)	(396,3)	2,6
Net cash available from operating activities	1 086,8	1 028,2	5,7
Investing activities			
Interest received	10,4	15,0	(30,7)
Property, plant and equipment acquired	(566,9)	(541,1)	4,8
Proceeds from disposals of property, plant and equipment	20,9	8,4	148,8
Acquisition of Green Cross (net of cash acquired)	(379,8)	_	
Movement in joint ventures and other investments	23,1	66,7	(65,4)
Net cash used in investing activities	(892,3)	(451,0)	97,8
Financing activities			
Proceeds from shareholder funding	85,9	99,9	(14,0)
Short-term funding raised/(repaid)	830,9	(524,2)	(258,5)
Own ordinary shares purchased by the company	-	(100,7)	(100,0)
Special dividends paid	(550,0)	_	
Ordinary dividends paid	(645,4)	(475,5)	35,7
Net cash used in financing activities	(278,6)	(1 000,5)	(72,2)
Discontinued operations*			
Cash flows from operating activities	(18,7)	(3,4)	450,0
Cash flows from investing activities	0,2	0,9	(77,8)
Cash flows from financing activities	(4,6)	(6,0)	(23,3)
Proceeds on disposal of discontinued operation	62,4	261,9	(76,2)
Cash flows from discontinued operations	39,3	253,4	(84,5)
Decrease in cash and cash equivalents	(44,8)	(169,9)	(73,6)
Cash and cash equivalents at beginning of year	242,1	404,1	(40,1)
	197,3	234,2	(15,8)
Translation of cash equivalents of foreign subsidiaries	15,1	7,9	91,1
Cash and cash equivalents at end of year	212,4	242,1	(12,3)
Attributable to:			
Continuing operations	212,4	242,1	(12,3)
Discontinued operations**	_	_	

<sup>\*</sup>Discontinued operations comprise the fresh fruit juice manufacturing business of Real Juice which was disposed of with effect from 1 October 2012 and the fresh, canned and value-added mushroom business conducted by Denny, which was disposed of with effect from 1 July 2011.

\*\* Cash flows between continuing and discontinued operations are eliminated on consolidation. These amounted to R39,3 million (2012: R277,4 million) net cash flow from discontinued operations to continuing operations.

# PRELIMINARY SUMMARISED GROUP STATEMENTS OF CHANGES IN EQUITY

	Share					Non-	
	capital and premium	Treasury shares	Reserves	Retained earnings	Total	controlling interests	Total equity
	Rm	Rm	Rm	Rm	Rm	Rm	Rm
Year ended 30 June 2013							
Balance at 1 July 2012	29,5	(621,2)	223,2	3 983,6	3 615.1	(17,8)	3 597,3
Profit for the year		()		1 085,7	1 085.7	0,1	1 085,8
Other comprehensive income						,	
Foreign currency translation differences			48,5		48,5		48,5
Actuarial gains recognised			4,6		4,6		4,6
Cash flow hedging reserve			0,4		0,4		0,4
Total other comprehensive income	_	_	53,5	_	53,5	_	53,5
Total comprehensive income for the year	_	_	53,5	1 085,7	1 139,2	0,1	1 139,3
Transactions with owners, recorded directly in equity							,
Share-based payments			13,4		13,4		13,4
Deferred taxation on Group share scheme recharge			18,9		18,9		18,9
Dividends paid				(1 195,4)	(1 195,4)		(1 195,4)
Own ordinary shares sold by AVI Share Trusts		83,0		3,4	86,4		86,4
Total contributions by and distributions to owners	_	83,0	32,3	(1 192,0)	(1 076,7)	-	(1 076,7)
Changes in ownership interests in subsidiaries		-					
Disposal of Real Juice					_	17,7	17,7
Total transactions with owners	_	83,0	32,3	(1 192,0)	(1 076,7)	17,7	(1 059,0)
Balance at 30 June 2013	29,5	(538,2)	309,0	3 877,3	3 677,6	-	3 677,6
Year ended 30 June 2012							
Balance at 1 July 2011	29,5	(707,8)	69,7	3 475,3	2 866,7	(19,8)	2 846,9
Profit for the year				970,5	970,5	2,0	972,5
Other comprehensive income							
Foreign currency translation differences			59,7		59,7		59,7
Actuarial gains recognised			23,6		23,6		23,6
Cash flow hedging reserve			17,6		17,6		17,6
Total other comprehensive income	_	-	100,9	-	100,9	-	100,9
Total comprehensive income for the year	-	-	100,9	970,5	1 071,4	2,0	1 073,4
Transactions with owners, recorded directly in equity							
Share-based payments			18,1		18,1		18,1
Deferred taxation on Group share scheme recharge			34,5		34,5		34,5
Dividends paid				(475,5)	(475,5)		(475,5)
Own ordinary shares sold by AVI Share Trusts		86,6		13,3	99,9		99,9
Total contributions by and distributions to owners	_	86,6	52,6	(462,2)	(323,0)	-	(323,0)
Total transactions with owners	_	86,6	52,6	(462,2)	(323,0)	_	(323,0)
Balance at 30 June 2012	29,5	(621,2)	223,2	3 983,6	3 615,1	(17,8)	3 597,3

# SUPPLEMENTARY NOTES TO THE PRELIMINARY SUMMARISED CONSOLIDATED FINANCIAL STATEMENTS

#### For the year ended 30 June 2013

AVI Limited ("AVI" or the "Company") is a South African registered company. The preliminary summarised consolidated financial statements of the Company comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in jointly controlled entities.

#### 1. Statement of compliance

The preliminary summarised consolidated financial statements have been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards ("IFRS"), the presentation and disclosure requirements of IAS 34 – Interim Financial Reporting, the SAICA Financial Reporting Guides, the Listing Requirements of the JSE Limited (the "JSE") and the South African Companies Act.

### 2. Basis of preparation

The preliminary summarised financial statements are prepared in millions of South African Rands ("Rm") on the historical cost basis, except for derivative financial instruments, biological assets and liabilities for cash settled share-based payment arrangements which are measured at fair value and non-current assets and disposal groups held-for-sale which are stated at the lower of carrying amount and fair value less costs to sell.

The accounting policies used in the preparation of these results are consistent with those presented in the financial statements for the year ended 30 June 2013 and have been applied consistently to the years presented in these preliminary summarised consolidated financial statements by all Group entities.

### 3. Determination of headline earnings

	Audited Year ended 30 June 2013 Rm	Audited Year ended 30 June 2012 Rm	% change
Profit for the year attributable to owners of AVI Total capital items after taxation	1 085,7 37,7	970,5 7,1	11,9
Net loss on disposal of investments and property, plant and equipment	(1,2)	(1,8)	
Net profit on disposal of assets of disposal groups held-for-sale	0,2	0,3	
Profit on disposal of Denny	_	27,3	
Profit on disposal of Real Juice	40,9	_	
Impairment of assets	(3,6)	(13,5)	
Other	0,2	1,3	
Capital items attributable to non-controlling interests	_	(0,1)	
Taxation attributable to capital items	1,2	(6,4)	
Headline earnings	1 048,0	963,4	8,8



#### 3. Determination of headline earnings continued

	Audited Year ended 30 June 2013 Rm	Audited Year ended 30 June 2012 Rm	% change
Attributable to:			
Continuing operations	1 047,5	957,5	9,4
Discontinued operations	0,5	5,9	
	1 048,0	963,4	8,8
Headline earnings per ordinary share (cents)	341,4	322,0	6,0
Continuing operations (cents)	341,2	320,0	6,6
Discontinued operations (cents)	0,2	2,0	
Diluted headline earnings per ordinary share (cents)	326,7	307,1	6,4
Continuing operations (cents)	326,5	305,2	7,0
Discontinued operations (cents)	0,2	1,9	

## Segmental results

	Audited Year ended 30 June 2013 Rm	Audited Year ended 30 June 2012 Rm	% change
CONTINUING OPERATIONS			
Segmental revenue			
Food and beverage brands	6 688,4	6 274,8	6,6
Entyce beverages	2 414,9	2 330,7	3,6
Snackworks	2 681,6	2 428,7	10,4
I&J*	1 591,9	1 515,4	5,0
Fashion brands	2 518,2	2 005,2	25,6
Personal care	982,1	918,1	7,0
Footwear and apparel**	1 536,1	1 087,1	41,3
Corporate and consolidation	11,7	7,1	
Group	9 218,3	8 287,1	11,2

<sup>\*</sup>Following the disposal of the fresh, canned and value-added mushroom business conducted by Denny on 1 July 2011 the Chilled and frozen convenience brand segment only comprises the I&J business and therefore the segment has been renamed I&J.

\*\* Includes Green Cross with effect from 1 July 2012.

# SUPPLEMENTARY NOTES TO THE PRELIMINARY SUMMARISED CONSOLIDATED FINANCIAL STATEMENTS continued

### 4. Segmental results continued

	Audited Year ended 30 June 2013 Rm	Audited Year ended 30 June 2012 Rm	% change
Segmental operating profit before capital items			
Food and beverage brands	951,5	922,5	3,1
Entyce beverages	397,8	415,4	(4,2)
Snackworks	387,9	328,5	18,1
I&J*	165,8	178,6	(7,2)
Fashion brands	576,9	463,6	24,4
Personal care	167,1	155,7	7,3
Footwear and apparel**	409,8	307,9	33,1
Corporate and consolidation	(2,2)	(13,6)	
Group	1 526,2	1 372,5	11,2
DISCONTINUED OPERATIONS			
Segmental revenue			
Real Juice	33,6	146,2	(77,0)
	33,6	146,2	(77,0)
Segmental operating profit before capital items			
Real Juice	0,6	8,1	(92,6)
	0,6	8,1	(92,6)

<sup>\*</sup> Following the disposal of the fresh, canned and value-added mushroom business conducted by Denny on 1 July 2011 the Chilled and frozen convenience brand segment only comprises the I&J business and therefore the segment has been renamed I&J.

The fresh fruit juice manufacturing business of Real Juice was sold with effect from 1 October 2012 and has consequently been disclosed as part of discontinued operations in both the current and prior years.



<sup>\*\*</sup> Includes Green Cross with effect from 1 July 2012.

### 5. Investment activity

#### Acquisition of Green Cross

Effective 1 March 2012 AVI entered into an agreement in terms of which it acquired 100% of the issued share capital and shareholders' loans of Green Cross. Since the acquisition of A&D Spitz Proprietary Limited ("Spitz") in July 2005, AVI's premium branded footwear and apparel portfolio has contributed meaningfully to the Group's growth in profitability. The transaction represented a rare opportunity to acquire an established, category leading brand of relevant scale with a solid record of profitable operations.

The purchase consideration payable by AVI was an initial amount of R382,5 million plus a contingent earn-out payment of a maximum amount of R35,0 million, payable in March 2013 subject to certain profit hurdles being achieved in Green Cross' financial year ending 28 February 2013. In total the Group paid a consideration of R428,3 million for the business with an initial payment of R391,1 million paid in July 2012 and the remaining R37,2 million (R35,0 million contingent consideration plus interest of R2,2 million) paid in May 2013 following the achievement of the required profit target. In line with the requirements of accounting standards the interest paid in respect of the contingent consideration was expensed in the period and consequently a consideration of R426,1 million is reflected. The transaction was subject to the fulfilment of certain conditions precedent which occurred during July 2012 and consequently the transaction has been accounted for from 1 July 2012.

Green Cross contributed revenue of R327,5 million, operating profit of R80,0 million and profit after taxation of R60,1 million to the Group for the year ended 30 June 2013. The Green Cross balance sheet at the date of acquisition was as follows:

	Carrying amount Rm
Non-current assets	45,6
Current assets	129,2
Non-current liabilities	(3,4)
Current liabilities	(33,1)
Net identifiable assets and liabilities	138,3
Trademark recognised on acquisition	399,7
Deferred taxation on trademark recognised	(111,9)
Total consideration on 27 July 2012 and 2 May 2013	426,1
Less: Cash and cash equivalents in business acquired	(46,3)
Cash outflow from the Group on acquisition	379,8

#### Disposal of Real Juice Co Holdings Proprietary Limited

On 31 May 2012 AVI entered into an agreement with Clover S.A. Proprietary Limited ("Clover"), a subsidiary of Clover Industries Limited, in terms of which 100% of the equity in and shareholders' loans against Real Juice Co. Holdings Proprietary Limited ("Real Juice") were disposed of for a consideration of R62,4 million (after adjustments and interest). The conditions precedent to the transaction were fulfilled during September 2012 and consequently the transaction was effective from 1 October 2012. The value of the net assets disposed of at the effective date amounted to R3,8 million and a capital profit of R40,9 million was earned, after derecognising the accumulated non-controlling interest of R17,7 million. In line with last year Real Juice has been disclosed as a discontinued operation in the Group's results for the year ended 30 June 2013.

Other than the above transactions there were no significant changes to investments during the period.

# SUPPLEMENTARY NOTES TO THE PRELIMINARY SUMMARISED CONSOLIDATED FINANCIAL STATEMENTS continued

#### Commitments

	Audited Year ended 30 June 2013 Rm	Audited Year ended 30 June 2012 Rm
Capital expenditure commitments for property, plant and equipment	208,8	302,4
Contracted for	130,2	175,0
Authorised but not contracted for	78,6	127,4

It is anticipated that this expenditure will be financed by cash resources, cash generated from activities and existing borrowing facilities. Other contractual commitments have been entered into in the normal course of business.

#### 7. Post-balance sheet events

No significant events outside the ordinary course of business have occurred since the balance sheet date.

#### 8. Dividend declaration

Notice is hereby given that a gross final dividend No 79 of 170 cents per share for the year ended 30 June 2013 has been declared payable to shareholders of ordinary shares. The dividend has been declared out of income reserves and will be subject to dividend withholding tax at a rate of 15%. The company has no secondary tax credits available and consequently a net dividend of 144,5 cents per share will be distributed to those shareholders who are not exempt from paying dividend tax. In terms of the dividend tax legislation, the dividends tax amount due will be withheld and paid over to the South African Revenue Services by a nominee company, stockbroker or Central Security Depository Participant ("CSDP") (collectively "Regulated Intermediary") on behalf of shareholders. However, all shareholders should declare their status to their Regulated Intermediary, as they may qualify for a reduced dividend tax rate or exemption. AVI's issued share capital at the declaration date is 343 953 141 ordinary shares. AVI's tax reference number is 9500/046/71/0. The salient dates relating to the payment of the dividend are as follows:

Last day to trade cum dividend on the JSE
First trading day ex dividend on the JSE
Record date
Payment date

Monday, 14 October 2013 Friday, 18 October 2013 Monday, 21 October 2013

Friday, 11 October 2013

In accordance with the requirements of Strate Limited, no share certificates may be dematerialised or rematerialised between Monday, 14 October 2013 and Friday, 18 October 2013, both days inclusive.

Dividends in respect of certificated shareholders will be transferred electronically to shareholders' bank accounts on payment date. In the absence of specific mandates, dividend cheques will be posted to shareholders. Shareholders who hold dematerialised shares will have their accounts at their Central Securities Depository Participant ("CSDP") or broker credited on Monday, 21 October 2013.

## 9. Reports of the independent auditors

The unmodified audit reports of KPMG Inc., the independent auditors, on the financial statements and the preliminary summarised financial statements contained herein for the year ended 30 June 2013, dated 6 September 2013, are available for inspection at the registered office of the company.

## 10. Preparation of financial statements

These preliminary summarised financial statements have been prepared under the supervision of Owen Cressey CA (SA), the AVI Group Chief Financial Officer.

## 11. Annual report and notice of annual general meeting

The annual report for the year ended 30 June 2013 will be posted to shareholders on or about Monday, 30 September 2013. The financial statements will include the notice of the annual general meeting of shareholders to be convened at 11:00 on Wednesday, 30 October 2013 at 2 Harries Road, Illovo, Johannesburg.



## ADMINISTRATION AND PRINCIPAL SUBSIDIARIES

#### **ADMINISTRATION**

Company registration AVI Limited ("AVI") Reg No: 1944/017201/06 Share code: AVI ISIN: 7AE000049433

### Company secretary

Sureya Naidoo

## Business address and registered office

2 Harries Road Illovo Johannesburg 2196 South Africa

#### Postal address PO Box 1897 Saxonwold 2132 South Africa

Telephone: +27 (0)11 502 1300 Telefax: +27 (0)11 502 1301 Email: info@avi.co.za Website: www.avi.co.za

#### **Auditors**

KPMG Inc.

#### Sponsor

The Standard Bank of South Africa Limited

#### Commercial bankers

Standard Bank FirstRand Bank

#### Transfer secretaries

Computershare Investor Services Proprietary Limited Business address 70 Marshall Street Marshalltown Johannesburg 2001 South Africa

#### Postal address PO Box 61051 Marshalltown 2107 South Africa

Telephone: +27 (0)11 370 5000 Telefax: +27 (0)11 370 5271

## PRINCIPAL SUBSIDIARIES Food and beverage brands

Food and beverage brands
National Brands Limited
Reg No: 1948/029389/06
(incorporating Entyce beverages
and Snackworks)

30 Sloane Street Bryanston 2021

PO Box 5159 Rivonia 2128

Telefax: +27 (0)11 707 7799

# Managing Directors Sarah-Anne Orphanides (Entyce beverages)

Telephone: +27 (0)11 707 7100

Gaynor Poretti (Snackworks) Telephone: +27 (0)11 707 7200

#### I&J

Irvin & Johnson Holding Company Proprietary Limited Reg No: 2004/013127/07

1 Davidson Street Woodstock Cape Town 8001

PO Box 1628 Cape Town 8000

#### Managing Director Jonty Jankovich

Telephone: +27 (0)21 402 9200 Telefax: +27 (0)21 402 9282

#### Fashion brands

Personal care Indigo Cosmetics Proprietary Limited Reg No: 2003/009934/07

16-20 Evans Avenue Epping 1 7460

PO Box 3460 Cape Town 8000

Telephone: +27 (0)21 507 8500 Telefax: +27 (0)21 507 8501

#### Footwear & apparel

Divisional Managing Director Robert Lunt

Telephone: +27 (0)11 707 7300 Telefax: +27 (0)11 707 7763

#### A&D Spitz Proprietary Limited Reg No: 1999/025520/07

29 Eaton Avenue Bryanston 2021

PO Box 782916 Sandton 2145

## Managing Director Paul Presbury

Telephone: +27 (0)11 707 7300 Telefax: +27 (0)11 707 7763

#### Green Cross

Incorporating the following legal entities:

Green Cross Manufacturing Proprietary Limited Reg No: 1994/08549/07 Green Cross Properties Proprietary Limited Reg No: 1994/09874/07 Green Cross Retail Holdings Proprietary Limited Reg No: 1998/003766/07

26 – 30 Benbow Avenue Epping Industria 7460

PO Box 396 Epping Industria 7475

Managing Director Greg Smith

Telephone: +27 (0)21 507 9700 Telefax: +27 (0)21 507 9707

## **DIRECTORS**

#### Executive

Simon Crutchley (Chief Executive Officer)

Owen Cressey (Chief Financial Officer)

## Independent non-executive

Gavin Tipper<sup>1</sup> (Chairman)

Angus Band<sup>1</sup> (Resigned 2 November 2012)

James Hersov<sup>2</sup>

Kim Macilwaine<sup>5</sup> (Resigned 4 December 2012)

Adriaan Nühn<sup>1, 4</sup>

Mike Bosman<sup>2</sup>

Andisiwe Kawa<sup>1</sup>

Abe Thebyane<sup>1</sup>

Neo Dongwana<sup>2, 3</sup>

Barry Smith<sup>3</sup>

5 British



<sup>&</sup>lt;sup>1</sup> Member of the Remuneration, Nomination and Appointments Committee

Member of the Audit and Risk Committee
 Member of the Social and Ethics Committee

<sup>&</sup>lt;sup>4</sup> Dutch

